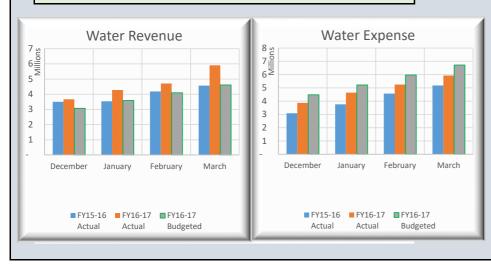
BCWS Op Cash Flows Statemen	nt-Mar 2017																
% of Fiscal Year Completed:	75.0%	PRIOR Y	EAR		CUI	RRENT YI	EAR				PRIOR Y	EAR		CUR	RENT YI	EAR	
WATER FUND	Budget 15-16	Mar-16	% Collected	% Var	Budget 16-17	Mar-17	% Collected	% Var	WATER & SEWER FUND	Budget 15-16	Mar-16	% Collected	% Var	Budget 16-17	Mar-17	% Collected	% Var
REVENUES:									REVENUES:								
Rate & Service Charges	9,478,955	6,873,788	72.5%	-2.5%	9,516,104	7,499,086	78.8%	3.8%	Rate & Service Charges	37,192,552	27,423,318	73.7%	-1.3%	37,808,243	28,576,226	75.6%	0.69
Impact Fees	1,350,000	1,371,141	101.6%		1,890,000	1,791,268	94.8%	19.8%	Impact Fees		4,444,194	115.4%	40.4%	5,390,000	6,347,848	117.8%	42.89
Connection Fees	1,050,000	1,092,772	104.1%		1,470,000	1,275,967	86.8%	11.8%	Connection Fees		2,376,997	103.3%	28.3%	3,220,000	3,073,867	95.5%	20.5
Other Revenues	185,000	200,244	108.2%	33.2%	277,000	1,020,866	368.5%	293.5%	Other Revenues	711,500	754,790	106.1%	31.1%	905,500	2,273,973	251.1%	176.19
NON-OPERATING REVENUES:	0.175	21,397	222 20/	158.2%	74,223		0.0%	-75.0%	NON-OPERATING REVENUES: Interest Income	25.000	23,024	92.1%	17.1%	20,000	90	0.5%	-74.5%
Gain(Loss) on Sale of Assets TOTAL REVENUES	9,175 12,073,130	9,559,342	79.2%	4.2%	13,227,327	11,587,187	87.6%	12.6%	Gain(Loss) on Sale of Assets		106,609	100.6%	25.6%	383,378	168,018	43.8%	-74.57
TOTAL AVAILABLE REVENUE	5,898,134	4,569,454			6,148,741	5,904,480	96.0%	21.0%	TOTAL REVENUES		35,128,932	79.5%	4.5%	47,727,121	40,440,022	84.7%	9.79
(After R&R Transfers)	2,050,12	1,000,101	77.60	210 / 0	0,110,711	2,201,100	201070	2110 / 0	TOTAL AVAILABLE REVENUE (After R&R Transfers)		19,247,025	76.7%	1.7%	27,556,066	23,006,383	83.5%	8.59
EXPENDITURES:	Budget 15-16	Mar-16	% Spent	% Var	Budget 16-17	Mar-17	% Spent	% Var	EXPENDITURES:	Budget 15-16	Mar-16	% Spent	% Var	Budget 16-17	Mar-17	% Spent	% Var
Personnel Costs	3,372,152	2,156,117	63.9%	-11.1%	3,600,050	2,255,030	62.6%	-12.4%	Personnel Costs	10,608,223	7,005,926	66.0%	-9.0%	11,889,291	7,057,191	59.4%	-15.69
Contractual Services	508,401	216,580	42.6%	-32.4%	517,753	193,532	37.4%	-37.6%	Contractual Services	2,003,892	983,701	49.1%	-25.9%	2,024,968	922,887	45.6%	-29.49
Maint & Repairs	680,610	331,119	48.7%	-26.3%	614,920	272,568	44.3%	-30.7%	Maint & Repairs	3,562,931	2,339,875	65.7%	-9.3%	3,456,104	2,822,355	81.7%	6.79
Utilities	1,670,798	1,163,822	69.7%		2,000,818	1,527,472	76.3%	1.3%	Utilities	3,779,318	2,428,189	64.2%	-10.8%	4,262,538	2,745,745	64.4%	-10.6
Office Expenses	898,493	800,012	89.0%	14.0%	977,901	953,977	97.6%	22.6%	Office Expenses		1,425,683	73.6%	-1.4%	2,194,298	1,610,555	73.4%	-1.69
Insurance	135,000	103,847	76.9%	1.9%	150,000	96,953	64.6%	-10.4%	Insurance		242,310	73.4%	-1.6%	365,000	226,225	62.0%	-13.09
Other Expenses TOTAL OPERATING EXPENSE	355,051 7,620,505	31,702 4,803,199	8.9% 63.0%	-66.1%	159,501 8.020,943	28,098	17.6% 66.4%	-57.4% -8.6%	Other Expenses		150,965	10.9% 61.8%	-64.1% -13.2%	1,423,984	207,824 15,592,782	14.6% 60.9%	-60.4% -14.19
TOTAL OPERATING EXPENSE	Operating Expense v.	,,		14.4%	8,020,943 Operating Expense v.	5,327,631	00.4%	29.6%	TOTAL OPERATING EXPENSE	Operating Expense v.	14,576,649	01.8%	17.7%	25,616,183 Operating Expense v.		00.9%	23.9
Capital Equipment	780.710	377,785	48.4%	-26.6%	935.260	599,841	64.1%	-10.9%	Capital Equipment		840,755	56.7%	-18.3%	1,939,440	1,474,682	76.0%	1.09
TOTAL OP & NON-OP EXPENSE	8.401.215	5.180.984	61.7%	-13.3%	8,956,203	5,927,472	66.2%	-8.8%	TOTAL OP & NON-OP EXPENSE		15,417,404	61.5%	-13.5%	27,555,623	17.067.463	61.9%	-13.1
		DDIOD V	TAD		CIII	DENT VI	FAD		Note-The bulk of Solid Waste Revenues are collected j		DDIOD VI	FAD	1	CIID	DENT VI	FAD	
		PRIOR Y				RRENT YI			% of FY Completed (Revenue):	90.2%	PRIOR Y				RRENT YI		
SEWER FUND	Budget 15-16	PRIOR Y	EAR % Collected	% Var	CUI Budget 16-17		EAR % Collected	% Var	% of FY Completed (Revenue): SOLID WASTE	90.2% Budget 15-16		EAR % Collected	% Var	CUR Budget 16-17	RRENT YI	EAR % Collected	% Var
REVENUES:	Budget 15-16	Mar-16	% Collected		Budget 16-17	Mar-17	% Collected		% of FY Completed (Revenue): SOLID WASTE REVENUES:	90.2% Budget 15-16	Mar-16	% Collected		Budget 16-17	Mar-17	% Collected	
REVENUES: Rate & Service Charges	Budget 15-16 27,713,597	Mar-16 20,549,530	% Collected 74.1%	-0.9%	Budget 16-17 28,292,139	Mar-17 21,077,139	% Collected 74.5%	-0.5%	% of FY Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue	90.2% Budget 15-16 7,815,400	Mar-16 7,510,034	% Collected 96.1%	5.9%	Budget 16-17 8,251,490	Mar-17 7,994,102	% Collected 96.9%	6.79
REVENUES: Rate & Service Charges Impact Fees	27,713,597 2,500,000	Mar-16 20,549,530 3,073,053	% Collected 74.1% 122.9%	-0.9% 47.9%	28,292,139 3,500,000	Mar-17 21,077,139 4,556,580	% Collected 74.5% 130.2%	-0.5% 55.2%	% of FY Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue	90.2% Budget 15-16 7,815,400 259,500	7,510,034 71,304	% Collected 96.1% 27.5%	5.9%	8,251,490 134,500	7,994,102 111,737	% Collected 96.9% 83.1%	6.79
REVENUES: Rate & Service Charges	Budget 15-16 27,713,597	Mar-16 20,549,530 3,073,053 1,284,225	% Collected 74.1% 122.9% 102.7%	-0.9% 47.9% 27.7%	28,292,139 3,500,000 1,750,000	Mar-17 21,077,139 4,556,580 1,797,900	% Collected 74.5% 130.2% 102.7%	-0.5% 55.2% 27.7%	% of FY Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue	90.2% Budget 15-16 7,815,400 259,500	Mar-16 7,510,034	% Collected 96.1% 27.5% 61.9%	5.9% -62.7% -28.3%	Budget 16-17 8,251,490	7,994,102 111,737 2,870,037	% Collected 96.9%	6.7° -7.1° -5.5°
REVENUES: Rate & Service Charges Impact Fees Connection Fees	27,713,597 2,500,000 1,250,000	Mar-16 20,549,530 3,073,053	% Collected 74.1% 122.9%	-0.9% 47.9% 27.7%	28,292,139 3,500,000	Mar-17 21,077,139 4,556,580	% Collected 74.5% 130.2%	-0.5% 55.2%	% of FY Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Tipping Fees	90.2% Budget 15-16 7,815,400 259,500 3,303,173 252,260	7,510,034 71,304 2,044,338	% Collected 96.1% 27.5%	5.9%	8,251,490 134,500 3,389,000	7,994,102 111,737	% Collected 96.9% 83.1% 84.7%	6.7° -7.1° -5.5°
REVENUES: Rate & Service Charges Impact Fees Connection Fees Other Revenues	27,713,597 2,500,000 1,250,000	Mar-16 20,549,530 3,073,053 1,284,225	% Collected 74.1% 122.9% 102.7%	-0.9% 47.9% 27.7% 30.3%	28,292,139 3,500,000 1,750,000	Mar-17 21,077,139 4,556,580 1,797,900	% Collected 74.5% 130.2% 102.7%	-0.5% 55.2% 27.7%	% of FY Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Tipping Fees Total Other Revenues	90.2% Budget 15-16 7,815,400 259,500 3,303,173 252,260	7,510,034 71,304 2,044,338	% Collected 96.1% 27.5% 61.9%	5.9% -62.7% -28.3%	8,251,490 134,500 3,389,000	7,994,102 111,737 2,870,037	% Collected 96.9% 83.1% 84.7%	6.79 -7.19 -5.59 3.89
REVENUES: Rate & Service Charges Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES:	27,713,597 2,500,000 1,250,000 526,500	Mar-16 20,549,530 3,073,053 1,284,225 554,546 23,024 85,212	% Collected 74.1% 122.9% 102.7% 105.3%	-0.9% 47.9% 27.7% 30.3%	28,292,139 3,500,000 1,750,000 628,500	21,077,139 4,556,580 1,797,900 1,253,108	% Collected 74.5% 130.2% 102.7% 199.4%	-0.5% 55.2% 27.7% 124.4%	% of FY Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES:	90.2% Budget 15-16 7,815,400 259,500 3,303,173 252,260	7,510,034 71,304 2,044,338 60,593	% Collected 96.1% 27.5% 61.9% 24.0%	5.9% -62.7% -28.3% -66.2%	8,251,490 134,500 3,389,000 69,800	7,994,102 111,737 2,870,037	% Collected 96.9% 83.1% 84.7% 94.0%	6.7° -7.1° -5.5° 3.8°
REVENUES: Rate & Service Charges Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES	27,713,597 2,500,000 1,250,000 526,500 25,000 96,800 32,111,897	Mar-16 20,549,530 3,073,053 1,284,225 554,546 23,024 85,212 25,569,590	% Collected 74.1% 122.9% 102.7% 105.3% 92.1% 88.0% 79.6%	-0.9% 47.9% 27.7% 30.3% 17.1% 13.0% 4.6%	28,292,139 3,500,000 1,750,000 628,500 20,000 309,155 34,499,794	21,077,139 4,556,580 1,797,900 1,253,108 90 168,018 28,852,835	% Collected 74.5% 130.2% 102.7% 199.4% 0.5% 54.3% 83.6%	-0.5% 55.2% 27.7% 124.4% -74.5% -20.7% 8.6%	% of FY Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES	90.2% Budget 15-16 7,815,400 259,500 3,303,173 252,260 500 108,500 11,739,333	7,510,034 71,304 2,044,338 60,593 108 13,646 9,700,023	% Collected 96.1% 27.5% 61.9% 24.0% 21.6% 12.6% 82.6%	5.9% -62.7% -28.3% -66.2% -68.6% -77.6%	8,251,490 134,500 3,389,000 69,800 170 250,200 12,095,160	7,994,102 111,737 2,870,037 65,620 - 193,682 11,235,180	% Collected 96.9% 83.1% 84.7% 94.0% 0.0% 77.4% 92.9%	6.79 -7.19 -5.59 3.89 -90.29 -12.89
REVENUES: Rate & Service Charges Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL AVAILABLE REVENUE	27,713,597 2,500,000 1,250,000 526,500 25,000 96,800 32,111,897	Mar-16 20,549,530 3,073,053 1,284,225 554,546 23,024 85,212	% Collected 74.1% 122.9% 102.7% 105.3% 92.1% 88.0% 79.6%	-0.9% 47.9% 27.7% 30.3% 17.1% 13.0% 4.6%	28,292,139 3,500,000 1,750,000 628,500 20,000 309,155	21,077,139 4,556,580 1,797,900 1,253,108 90 168,018	% Collected 74.5% 130.2% 102.7% 199.4% 0.5% 54.3%	-0.5% 55.2% 27.7% 124.4% -74.5% -20.7%	% of FY Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Tipping Fees Total Other Revenues: NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL AVAILABLE REVENUE	90.2% Budget 15-16 7,815,400 259,500 3,303,173 252,260 500 108,500 11,739,333	7,510,034 71,304 2,044,338 60,593 108 13,646	% Collected 96.1% 27.5% 61.9% 24.0% 21.6% 12.6%	5.9% -62.7% -28.3% -66.2% -68.6% -77.6%	8,251,490 134,500 3,389,000 69,800 170 250,200	7,994,102 111,737 2,870,037 65,620	% Collected 96.9% 83.1% 84.7% 94.0% 0.0% 77.4%	6.79 -7.19 -5.59 3.89 -90.29 -12.89
REVENUES: Rate & Service Charges Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers)	27,713,597 2,500,000 1,250,000 526,500 25,000 96,800 32,111,897 19,186,609	Mar-16 20,549,530 3,073,053 1,284,225 554,546 23,024 85,212 25,569,590	% Collected 74.1% 122.9% 102.7% 105.3% 92.1% 88.0% 79.6%	-0.9% 47.9% 27.7% 30.3% 17.1% 13.0% 4.6%	28,292,139 3,500,000 1,750,000 628,500 20,000 309,155 34,499,794	21,077,139 4,556,580 1,797,900 1,253,108 90 168,018 28,852,835	% Collected 74.5% 130.2% 102.7% 199.4% 0.5% 54.3% 83.6%	-0.5% 55.2% 27.7% 124.4% -74.5% -20.7% 8.6%	% of FY Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES	90.2% Budget 15-16 7,815,400 259,500 3,303,173 252,260 500 108,500 11,739,333 9,325,013	7,510,034 71,304 2,044,338 60,593 108 13,646 9,700,023	% Collected 96.1% 27.5% 61.9% 24.0% 21.6% 12.6% 82.6%	5.9% -62.7% -28.3% -66.2% -68.6% -77.6%	8,251,490 134,500 3,389,000 69,800 170 250,200 12,095,160	7,994,102 111,737 2,870,037 65,620 - 193,682 11,235,180	% Collected 96.9% 83.1% 84.7% 94.0% 0.0% 77.4% 92.9%	6.7° -7.1° -5.5° 3.8° -90.2° -12.8° 2.7°
REVENUES: Rate & Service Charges Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL REVENUE (After R&R Transfers) EXPENDITURES:	27,713,597 2,500,000 1,250,000 526,500 25,000 96,800 32,111,897 19,186,609 Budget 15-16	Mar-16 20,549,530 3,073,053 1,284,225 554,546 23,024 85,212 25,569,590 14,677,571 Mar-16	% Collected 74.1% 122.9% 102.7% 105.3% 92.1% 88.0% 79.6% 76.6% % Spent	-0.9% 47.9% 27.7% 30.3% 17.1% 13.0% 4.6% 1.5%	28,292,139 3,500,000 1,750,000 628,500 20,000 309,155 34,499,794 21,407,325 Budget 16-17	21,077,139 4,556,580 1,797,900 1,253,108 90 168,018 28,852,835 17,101,903	% Collected 74.5% 130.2% 102.7% 199.4% 0.5% 54.3% 83.6% 79.9%	-0.5% 55.2% 27.7% 124.4% -74.5% -20.7% 8.6% 4.9%	% of FY Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES:	90.2% Budget 15-16 7,815,400 259,500 3,303,173 252,260 500 108,500 11,739,333 9,325,013 Budget 15-16	7,510,034 71,304 2,044,338 60,593 108 13,646 9,700,023 8,668,113	% Collected 96.1% 27.5% 61.9% 24.0% 21.6% 12.6% 82.6% 93.0%	5,9% -62,7% -28,3% -66,2% -68,6% -77,6% -7,6% 2,8%	8,251,490 134,500 3,389,000 69,800 170 250,200 12,095,160 9,118,030 Budget 16-17	7,994,102 111,737 2,870,037 65,620 - 193,682 11,235,180 9,002,332 Mar-17	% Collected 96.9% 83.1% 84.7% 94.0% 0.0% 77.4% 92.9% 98.7%	6.7° -7.1° -5.5' 3.8° -90.2° -12.8° 2.7° 8.5°
REVENUES: Rate & Service Charges Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs	27,713,597 2,500,000 1,250,000 526,500 25,000 96,800 32,111,897 19,186,609 Budget 15-16 7,236,071	20,549,530 3,073,053 1,284,225 554,546 23,024 85,212 25,569,590 14,677,571 Mar-16 4,849,809	% Collected 74.1% 122.9% 102.7% 105.3% 92.1% 88.0% 79.6% 76.5% % Spent 67.0%	-0.9% 47.9% 27.7% 30.3% 17.1% 13.0% 4.6% 1.5% % Var -8.0%	28,292,139 3,500,000 1,750,000 628,500 20,000 309,155 34,499,794 21,407,325 Budget 16-17 8,289,241	21,077,139 4,556,580 1,797,900 1,253,108 90 168,018 28,852,835 17,101,903 Mar-17 4,802,161	% Collected 74.5% 130.2% 102.7% 199.4% 0.5% 54.3% 83.6% 79.9% % Spent 57.9%	-0.5% 55.2% 27.7% 124.4% -74.5% -20.7% 8.6% 4.9% War -17.1%	% of FY Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs	90.2% Budget 15-16 7,815,400 259,500 3,303,173 252,260 500 108,500 11,739,333 9,325,013 Budget 15-16 4,308,051	7,510,034 71,304 2,044,338 60,593 108 13,646 9,700,023 8,668,113 Mar-16 2,755,659	% Collected 96.1% 27.5% 61.9% 24.0% 21.6% 12.6% 82.6% 93.0% % Spent 64.0%	5.9% -62.7% -28.3% -66.2% -68.6% -77.6% -7.6% 2.8%	8,251,490 134,500 3,389,000 69,800 170 250,200 12,095,160 9,118,030 Budget 16-17 4,577,182	7,994,102 111,737 2,870,037 65,620 - 193,682 11,235,180 9,002,332 Mar-17 2,755,198	% Collected 96.9% 83.1% 84.7% 94.0% 0.0% 77.4% 92.9% 98.7% % Spent 60.2%	6.79 -7.19 -5.59 3.89 -90.29 -12.89 2.79 8.59
REVENUES: Rate & Service Charges Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs Contractual Services	27,713,597 2,500,000 1,250,000 526,500 25,000 96,800 32,111,897 19,186,609 Budget 15-16 7,236,071 1,495,491	Mar-16 20,549,530 3,073,053 1,284,225 554,546 23,024 85,212 25,569,590 14,677,571 Mar-16 4,849,809 767,121	% Collected 74.1% 122.9% 102.7% 105.3% 92.1% 88.0% 79.6% 76.5% % Spent 67.0% 51.3%	-0.9% 47.9% 27.7% 30.3% 17.1% 13.0% 4.6% 1.5% % Var -8.0% -23.7%	28,292,139 3,500,000 1,750,000 628,500 20,000 309,155 34,499,794 21,407,325 Budget 16-17 8,289,241 1,507,215	21,077,139 4,556,580 1,797,900 1,253,108 90 168,018 28,852,835 17,101,903 Mar-17 4,802,161 729,354	% Collected 74.5% 130.2% 102.7% 199.4% 0.5% 54.3% 83.6% 79.9% % Spent 57.9% 48.4%	-0.5% 55.2% 27.7% 124.4% -74.5% -20.7% 8.6% 4.9% War -17.1% -26.6%	% of FY Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs Contractual Services	90.2% Budget 15-16 7,815,400 259,500 3,303,173 252,260 500 108,500 11,739,333 9,325,013 Budget 15-16 4,308,051 510,262	7,510,034 71,304 2,044,338 60,593 108 13,646 9,700,023 8,668,113 Mar-16 2,755,659 633,933	% Collected 96.1% 27.5% 61.9% 24.0% 21.6% 12.6% 82.6% 93.0%	5.9% -62.7% -28.3% -66.2% -68.6% -77.6% -2.8% % Var -11.0% 49.2%	8,251,490 134,500 3,389,000 69,800 170 250,200 12,095,160 9,118,030 Budget 16-17 4,577,182 596,329	7,994,102 111,737 2,870,037 65,620 - 193,682 11,235,180 9,002,332 Mar-17 2,755,198 291,609	% Collected 96.9% 83.1% 84.7% 94.0% 0.0% 77.4% 92.9% 98.7% % Spent 60.2% 48.9%	6.7° -7.1° -5.5° 3.8° -90.2° -12.8° 2.7° 8.5° % Var -14.8° -26.1°
REVENUES: Rate & Service Charges Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs	27,713,597 2,500,000 1,250,000 526,500 25,000 96,800 32,111,897 19,186,609 Budget 15-16 7,236,071	20,549,530 3,073,053 1,284,225 554,546 23,024 85,212 25,569,590 14,677,571 Mar-16 4,849,809	% Collected 74.1% 122.9% 102.7% 105.3% 92.1% 88.0% 79.6% 76.5% % Spent 67.0% 51.3% 69.7%	-0.9% 47.9% 27.7% 30.3% 17.1% 13.0% 4.6% 1.5% % Var -8.0% -23.7%	28,292,139 3,500,000 1,750,000 628,500 20,000 309,155 34,499,794 21,407,325 Budget 16-17 8,289,241	21,077,139 4,556,580 1,797,900 1,253,108 90 168,018 28,852,835 17,101,903 Mar-17 4,802,161	% Collected 74.5% 130.2% 102.7% 199.4% 0.5% 54.3% 83.6% 79.9% % Spent 57.9%	-0.5% 55.2% 27.7% 124.4% -74.5% -20.7% 8.6% 4.9% War -17.1%	% of FY Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs	90.2% Budget 15-16 7,815,400 259,500 3,303,173 252,260 500 108,500 11,739,333 9,325,013 Budget 15-16 4,308,051 510,262 2,032,708	7,510,034 71,304 2,044,338 60,593 108 13,646 9,700,023 8,668,113 Mar-16 2,755,659	% Collected 96.1% 27.5% 61.9% 24.0% 21.6% 82.6% 93.0% % Spent 64.0% 124.2%	5.9% -62.7% -28.3% -66.2% -68.6% -77.6% -7.6% 2.8%	8,251,490 134,500 3,389,000 69,800 170 250,200 12,095,160 9,118,030 Budget 16-17 4,577,182	7,994,102 111,737 2,870,037 65,620 - 193,682 11,235,180 9,002,332 Mar-17 2,755,198	% Collected 96.9% 83.1% 84.7% 94.0% 0.0% 77.4% 92.9% 98.7% % Spent 60.2%	6.7° -7.1° -5.5° 3.8° -90.2° -12.8° 2.7° 8.5° % Var -14.8° -26.1° -12.1°
REVENUES: Rate & Service Charges Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs Contractual Services Maint & Repairs	27,713,597 2,500,000 1,250,000 526,500 25,000 96,800 32,111,897 19,186,609 Budget 15-16 7,236,071 1,495,491 2,882,321	Mar-16 20,549,530 3,073,053 1,284,225 554,546 23,024 85,212 25,569,590 14,677,571 Mar-16 4,849,809 767,121 2,008,756	% Collected 74.1% 122.9% 102.7% 105.3% 92.1% 88.0% 79.6% 76.5% % Spent 67.0% 51.3% 69.7% 60.0%	-0.9% 47.9% 27.7% 30.3% 17.1% 13.0% 4.6% 1.5% % Var -8.0% -23.7% -5.3%	28,292,139 3,500,000 1,750,000 628,500 20,000 309,155 34,499,794 21,407,325 Budget 16-17 8,289,241 1,507,215 2,841,184	21,077,139 4,556,580 1,797,900 1,253,108 90 168,018 28,852,835 17,101,903 Mar-17 4,802,161 729,354 2,549,788	% Collected 74.5% 130.2% 102.7% 199.4% 0.5% 54.3% 83.6% 79.9% % Spent 57.9% 48.4% 89.7%	-0.5% 55.2% 27.7% 124.4% -74.5% -20.7% 8.6% 4.9% % Var -17.1% -26.6% 14.7%	% of FY Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs Contractual Services Maint & Repairs	90.2% Budget 15-16 7,815,400 259,500 3,303,173 252,260 500 108,500 11,739,333 9,325,013 Budget 15-16 4,308,051 510,262 2,032,708 188,400	7,510,034 71,304 2,044,338 60,593 108 13,646 9,700,023 8,668,113 Mar-16 2,755,659 633,933 912,401	% Collected 96.1% 27.5% 61.9% 24.0% 21.6% 12.6% 82.6% 93.0% % Spent 64.0% 124.2% 44.9%	5.9% -62.7% -28.3% -66.2% -68.6% -77.6% -7.6% 2.8% % Var -11.0% 49.2% -30.1%	8,251,490 134,500 3,389,000 69,800 170 250,200 12,095,160 9,118,030 Budget 16-17 4,577,182 596,329 1,825,353	7,994,102 111,737 2,870,037 65,620 193,682 11,235,180 9,002,332 Mar-17 2,755,198 291,609 1,148,450	% Collected 96.9% 83.1% 84.7% 94.0% 0.0% 77.4% 92.9% 98.7% % Spent 60.2% 48.9% 62.9%	6.7° -7.1° -5.5° 3.8° -90.2° -12.8° 2.7° 8.5° % Var -14.8° -26.1° -34.2°
REVENUES: Rate & Service Charges Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs Contractual Services Maint & Repairs Utilities	27,713,597 2,500,000 1,250,000 526,500 25,000 96,800 32,111,897 19,186,609 Budget 15-16 7,236,071 1,495,491 2,882,321 2,108,520	Mar-16 20,549,530 3,073,053 1,284,225 554,546 23,024 85,212 25,569,590 14,677,571 Mar-16 4,849,809 767,121 2,008,756 1,264,367	% Collected 74.1% 122.9% 102.7% 105.3% 92.1% 88.0% 79.6% 76.5% % Spent 67.0% 51.3% 69.7% 60.0%	-0.9% 47.9% 27.7% 30.3% 17.1% 13.0% 4.6% 1.5% % Var -8.0% -23.7% -5.3% -15.0% -14.7%	28,292,139 3,500,000 1,750,000 628,500 20,000 309,155 34,499,794 21,407,325 Budget 16-17 8,289,241 1,507,215 2,841,184 2,261,720	21,077,139 4,556,580 1,797,900 1,253,108 90 168,018 28,852,835 17,101,903 Mar-17 4,802,161 729,354 2,549,788 1,218,273	% Collected 74.5% 130.2% 102.7% 199.4% 0.5% 54.3% 83.6% 79.9% % Spent 57.9% 48.4% 89.7% 53.9%	-0.5% 55.2% 27.7% 124.4% -74.5% -20.7% 8.6% 4.9% *Var -17.1% -26.6% 14.7% -21.1%	% of FY Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs Contractual Services Maint & Repairs Utilities	90.2% Budget 15-16 7,815,400 259,500 3,303,173 252,260 500 108,500 11,739,333 9,325,013 Budget 15-16 4,308,051 510,262 2,032,708 188,400 247,034	7,510,034 71,304 2,044,338 60,593 108 13,646 9,700,023 8,668,113 Mar-16 2,755,659 633,933 912,401 63,040	% Collected 96.1% 27.5% 61.9% 24.0% 21.6% 82.6% 93.0% % Spent 64.0% 124.2% 44.9% 33.5%	5.9% -62.7% -28.3% -66.2% -68.6% -77.6% -7.6% 2.8% % Var -11.0% 49.2% -30.1% -41.5%	8,251,490 134,500 3,389,000 69,800 170 250,200 12,095,160 9,118,030 Budget 16-17 4,577,182 596,329 1,825,353 180,300	7,994,102 111,737 2,870,037 65,620 193,682 11,235,180 9,002,332 Mar-17 2,755,198 291,609 1,148,450 73,567	% Collected 96.9% 83.1% 84.7% 94.0% 0.0% 77.4% 92.9% 98.7% % Spent 60.2% 48.9% 62.9% 40.8%	6.7° -7.1° -5.5° 3.8° -90.2° -12.8° 2.7° 8.5° % Var -14.8° -26.1° -34.2° -20.6°
REVENUES: Rate & Service Charges Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs Contractual Services Maint & Repairs Utilities Office Expenses	27,713,597 2,500,000 1,250,000 526,500 25,000 96,800 32,111,897 19,186,609 Budget 15-16 7,236,071 1,495,491 2,882,321 2,108,520 1,037,275	20,549,530 3,073,053 1,284,225 554,546 23,024 85,212 25,569,590 14,677,571 Mar-16 4,849,809 767,121 2,008,756 1,264,367 625,671	% Collected 74.1% 122.9% 102.7% 105.3% 92.1% 88.0% 79.6% 76.5% % Spent 67.0% 69.7% 60.0% 60.3% 71.0%	-0.9% 47.9% 27.7% 30.3% 17.1% 13.0% 4.6% 1.5% *Var -8.0% -23.7% -15.0% -14.7% -4.0% -63.4%	28,292,139 3,500,000 1,750,000 628,500 20,000 309,155 34,499,794 21,407,325 Budget 16-17 8,289,241 1,507,215 2,841,184 2,261,720 1,216,397	21,077,139 4,556,580 1,797,900 1,253,108 90 168,018 28,852,835 17,101,903 Mar-17 4,802,161 729,354 2,549,788 1,218,273 656,578	% Collected 74.5% 130.2% 102.7% 199.4% 0.5% 54.3% 83.6% 79.9% % Spent 57.9% 48.4% 89.7% 53.9% 54.0% 60.1% 14.2%	-0.5% 55.2% 27.7% 124.4% -74.5% -20.7% 8.6% 4.9% % Var -17.1% -26.6% 14.7% -21.1% -14.9%	% of FY Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs Contractual Services Maint & Repairs Utilities Office Expenses	90.2% Budget 15-16 7,815,400 259,500 3,303,173 252,260 500 108,500 11,739,333 9,325,013 Budget 15-16 4,308,051 510,262 2,032,708 188,400 247,034 135,000	7,510,034 71,304 2,044,338 60,593 108 13,646 9,700,023 8,668,113 Mar-16 2,755,659 633,933 912,401 63,040 148,982 103,847 43,688	% Collected 96.1% 27.5% 61.9% 24.0% 21.6% 12.6% 82.6% 93.0% % Spent 64.0% 124.2% 44.9% 33.5% 60.3% 76.9% 7.8%	5.9% -62.7% -28.3% -66.2% -68.6% -77.6% -2.8% % Var -11.0% -49.2% -30.1% -41.5% -14.7%	8,251,490 134,500 3,389,000 69,800 170 250,200 12,095,160 9,118,030 Budget 16-17 4,577,182 596,329 1,825,353 180,300 292,742	7,994,102 111,737 2,870,037 65,620 193,682 11,235,180 9,002,332 Mar-17 2,755,198 291,609 1,148,450 73,567 159,129	% Collected 96.9% 83.1% 84.7% 94.0% 0.0% 77.4% 92.9% 98.7% % Spent 60.2% 48.9% 62.9% 40.8% 54.4% 64.6% 13.3%	6.7° -7.1° -5.5° 3.8° -90.2° -12.8° 2.7° 8.5° % Var -14.8° -26.1° -34.2° -10.4° -61.7°
REVENUES: Rate & Service Charges Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs Contractual Services Maint & Repairs Utilities Office Expenses Insurance	27,713,597 2,500,000 1,250,000 526,500 25,000 96,800 32,111,897 19,186,609 Budget 15-16 7,236,071 1,495,491 2,882,321 2,108,520 1,037,275 195,000 1,025,906 15,980,584	Mar-16 20,549,530 3,073,053 1,284,225 554,546 23,024 85,212 25,569,590 14,677,571 Mar-16 4,849,809 767,121 2,008,756 1,264,367 625,671 138,463 119,263 9,773,450	% Collected 74.1% 122.9% 102.7% 105.3% 92.1% 88.0% 79.6% 76.5% % Spent 67.0% 69.7% 60.0% 60.3% 71.0% 11.6% 61.2%	-0.9% 47.9% 27.7% 30.3% 17.1% 13.0% 4.6% 1.5% *Var -8.0% -23.7% -15.0% -14.7% -4.0% -63.4% -13.8%	28,292,139 3,500,000 1,750,000 628,500 20,000 309,155 34,499,794 21,407,325 Budget 16-17 8,289,241 1,507,215 2,841,184 2,261,720 1,216,397 215,000 1,264,483 17,595,240	21,077,139 4,556,580 1,797,900 1,253,108 90 168,018 28,852,835 17,101,903 Mar-17 4,802,161 729,354 2,549,788 1,218,273 656,578 129,271 179,725 10,265,150	% Collected 74.5% 130.2% 102.7% 199.4% 0.5% 54.3% 83.6% 79.9% % Spent 57.9% 48.4% 89.7% 53.9% 54.0% 60.1% 14.2% 58.3%	-0.5% 55.2% 27.7% 124.4% -74.5% -20.7% 8.6% 4.9% % Var -17.1% -26.6% 14.7% -21.1% -14.9% -60.8% -16.7%	% of FY Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs Contractual Services Maint & Repairs Utilities Office Expenses Insurance	90.2% Budget 15-16 7,815,400 259,500 3,303,173 252,260 500 108,500 11,739,333 9,325,013 Budget 15-16 4,308,051 510,262 2,032,708 188,400 247,034 135,000 556,906 7,978,361	7,510,034 71,304 2,044,338 60,593 108 13,646 9,700,023 8,668,113 Mar-16 2,755,659 633,933 912,401 63,040 148,982 103,847 43,688 4,661,550	% Collected 96.1% 27.5% 61.9% 24.0% 21.6% 12.6% 82.6% 93.0% % Spent 64.0% 124.2% 44.9% 33.5% 60.3% 76.9%	5.9% -62.7% -28.3% -66.2% -68.6% -77.6% -7.6% -2.8% % Var -11.0% -49.2% -30.1% -41.5% -14.7% -16.6%	8,251,490 134,500 3,389,000 69,800 170 250,200 12,095,160 9,118,030 Budget 16-17 4,577,182 596,329 1,825,353 180,300 292,742 150,000 511,138 8,133,044	7,994,102 111,737 2,870,037 65,620 193,682 11,235,180 9,002,332 Mar-17 2,755,198 291,609 1,148,450 73,567 159,129 96,953 67,932 4,592,839	% Collected 96.9% 83.1% 84.7% 94.0% 0.0% 77.4% 92.9% 98.7% % Spent 60.2% 48.9% 62.9% 40.8% 54.4% 64.6% 13.3% 56.5%	6.7° -7.1° -5.5° 3.8° -90.2° -12.8° 2.7° 8.5° % Var -14.8° -26.1° -34.2° -10.4° -61.7° -18.5°
REVENUES: Rate & Service Charges Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs Contractual Services Maint & Repairs Utilities Office Expenses Insurance Other Expenses	27,713,597 2,500,000 1,250,000 526,500 25,000 96,800 32,111,897 19,186,609 Budget 15-16 7,236,071 1,495,491 2,882,321 2,108,520 1,037,275 195,000 1,025,906	Mar-16 20,549,530 3,073,053 1,284,225 554,546 23,024 85,212 25,569,590 14,677,571 Mar-16 4,849,809 767,121 2,008,756 1,264,367 625,671 138,463 119,263 9,773,450	% Collected 74.1% 122.9% 102.7% 105.3% 92.1% 88.0% 79.6% 76.5% % Spent 67.0% 69.7% 60.0% 60.3% 71.0% 11.6% 61.2%	-0.9% 47.9% 27.7% 30.3% 17.1% 13.0% 4.6% 1.5% *Var -8.0% -23.7% -15.0% -14.7% -4.0% -63.4%	28,292,139 3,500,000 1,750,000 628,500 20,000 309,155 34,499,794 21,407,325 Budget 16-17 8,289,241 1,507,215 2,841,184 2,261,720 1,216,397 215,000 1,264,483 17,595,240	21,077,139 4,556,580 1,797,900 1,253,108 90 168,018 28,852,835 17,101,903 Mar-17 4,802,161 729,354 2,549,788 1,218,273 656,578 129,271 179,725	% Collected 74.5% 130.2% 102.7% 199.4% 0.5% 54.3% 83.6% 79.9% % Spent 57.9% 48.4% 89.7% 53.9% 54.0% 60.1% 14.2% 58.3%	-0.5% 55.2% 27.7% 124.4% -74.5% -20.7% 8.6% 4.9% % Var -17.1% -26.6% 14.7% -21.1% -14.9%	% of FY Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs Contractual Services Maint & Repairs Utilities Office Expenses Insurance Other Expenses	90.2% Budget 15-16 7,815,400 259,500 3,303,173 252,260 500 108,500 11,739,333 9,325,013 Budget 15-16 4,308,051 510,262 2,032,708 188,400 247,034 135,000 556,906	7,510,034 71,304 2,044,338 60,593 108 13,646 9,700,023 8,668,113 Mar-16 2,755,659 633,933 912,401 63,040 148,982 103,847 43,688 4,661,550	% Collected 96.1% 27.5% 61.9% 24.0% 21.6% 12.6% 82.6% 93.0% % Spent 64.0% 124.2% 44.9% 33.5% 60.3% 76.9% 7.8%	5.9% -62.7% -62.83% -66.2% -68.6% -77.6% -7.6% -2.8% % Var -11.0% 49.2% -30.1% -41.5% -14.7% -19% -67.2%	8,251,490 134,500 3,389,000 69,800 170 250,200 12,095,160 9,118,030 Budget 16-17 4,577,182 596,329 1,825,353 180,300 292,742 150,000 511,138	7,994,102 111,737 2,870,037 65,620 193,682 11,235,180 9,002,332 Mar-17 2,755,198 291,609 1,148,450 73,567 159,129 96,953 67,932 4,592,839	% Collected 96.9% 83.1% 84.7% 94.0% 0.0% 77.4% 92.9% 98.7% % Spent 60.2% 48.9% 62.9% 40.8% 54.4% 64.6% 13.3% 56.5%	6.7° -7.1° -5.5° 3.8° -90.2° -12.8° 2.7° 8.5° % Var -14.8° -26.1° -34.2° -10.4° -61.7° -18.5°
REVENUES: Rate & Service Charges Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs Contractual Services Maint & Repairs Utilities Office Expenses Insurance Other Expenses	27,713,597 2,500,000 1,250,000 526,500 25,000 96,800 32,111,897 19,186,609 Budget 15-16 7,236,071 1,495,491 2,882,321 2,108,520 1,037,275 195,000 1,025,906 15,980,584 Operating Expense v. 702,940	Mar-16 20,549,530 3,073,053 1,284,225 554,546 23,024 85,212 25,569,590 14,677,571 Mar-16 4,849,809 767,121 2,008,756 1,264,367 625,671 138,463 119,263 9,773,450	% Collected 74.1% 122.9% 102.7% 105.3% 92.1% 88.0% 79.6% 76.5% % Spent 67.0% 69.7% 60.0% 60.3% 71.0% 11.6% 61.2%	-0.9% 47.9% 27.7% 30.3% 17.1% 13.0% 4.6% 1.5% % Var -8.0% -23.7% -5.3% -15.0% -14.7% -4.0% 15.3%	28,292,139 3,500,000 1,750,000 628,500 20,000 309,155 34,499,794 21,407,325 Budget 16-17 8,289,241 1,507,215 2,841,184 2,261,720 1,216,397 215,000 1,264,483 17,595,240	21,077,139 4,556,580 1,797,900 1,253,108 90 168,018 28,852,835 17,101,903 Mar-17 4,802,161 729,354 2,549,788 1,218,273 656,578 129,271 179,725 10,265,150	% Collected 74.5% 130.2% 102.7% 199.4% 0.5% 54.3% 83.6% 79.9% % Spent 57.9% 48.4% 89.7% 53.9% 54.0% 60.1% 14.2% 58.3%	-0.5% 55.2% 27.7% 124.4% -74.5% -20.7% 8.6% 4.9% % Var -17.1% -26.6% 14.7% -21.1% -14.9% -60.8% -16.7%	% of FY Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs Contractual Services Maint & Repairs Utilities Office Expenses Insurance Other Expenses	90.2% Budget 15-16 7,815,400 259,500 3,303,173 252,260 500 108,500 11,739,333 9,325,013 Budget 15-16 4,308,051 510,262 2,032,708 188,400 247,034 135,000 556,906 7,978,361 Operating Expense v.	7,510,034 71,304 2,044,338 60,593 108 13,646 9,700,023 8,668,113 Mar-16 2,755,659 633,933 912,401 63,040 148,982 103,847 43,688 4,661,550	% Collected 96.1% 27.5% 61.9% 24.0% 21.6% 12.6% 82.6% 93.0% % Spent 64.0% 124.2% 44.9% 33.5% 60.3% 76.9% 78.8% 58.4%	5.9% -62.7% -28.3% -66.2% -68.6% -77.6% -7.6% -2.8% % Var -11.0% -49.2% -30.1% -41.5% -14.7% -16.6%	8,251,490 134,500 3,389,000 69,800 170 250,200 12,095,160 9,118,030 Budget 16-17 4,577,182 596,329 1,825,353 180,300 292,742 150,000 511,138 8,133,044	7,994,102 111,737 2,870,037 65,620 193,682 11,235,180 9,002,332 Mar-17 2,755,198 291,609 1,148,450 73,567 159,129 96,953 67,932 4,592,839	% Collected 96.9% 83.1% 84.7% 94.0% 0.0% 77.4% 92.9% 98.7% % Spent 60.2% 48.9% 62.9% 40.8% 54.4% 64.6% 13.3% 56.5%	6.79 -7.19 -5.59 3.89 -90.29 -12.89 2.79 8.59
REVENUES: Rate & Service Charges Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs Contractual Services Maint & Repairs Utilities Office Expenses Insurance Other Expenses TOTAL OPERATING EXPENSE	27,713,597 2,500,000 1,250,000 526,500 25,000 96,800 32,111,897 19,186,609 Budget 15-16 7,236,071 1,495,491 2,882,321 2,108,520 1,037,275 195,000 1,025,906 15,980,584 Operating Expense v. 702,940	Mar-16 20,549,530 3,073,053 1,284,225 554,546 23,024 85,212 25,569,590 14,677,571 Mar-16 4,849,809 767,121 2,008,756 1,264,367 625,671 138,463 119,263 9,773,450 Revenues Variance-	% Collected 74.1% 122.9% 102.7% 105.3% 92.1% 88.0% 79.6% 76.5% % Spent 67.0% 69.7% 60.0% 60.3% 71.0% 11.6% 61.2%	-0.9% 47.9% 27.7% 30.3% 17.1% 13.0% 4.6% 1.5% % Var -8.0% -23.7% -5.3% -15.0% -14.7% -4.0% 15.3%	28,292,139 3,500,000 1,750,000 628,500 20,000 309,155 34,499,794 21,407,325 Budget 16-17 8,289,241 1,507,215 2,841,184 2,261,720 1,216,397 215,000 1,264,483 17,595,240 Operating Expense v.	21,077,139 4,556,580 1,797,900 1,253,108 90 168,018 28,852,835 17,101,903 Mar-17 4,802,161 729,354 2,549,788 1,218,273 656,578 129,271 179,725 10,265,150 Revenues Variance	% Collected 74.5% 130.2% 102.7% 199.4% 0.5% 54.3% 83.6% 79.9% % Spent 57.9% 48.4% 89.7% 53.9% 54.0% 60.1% 14.2% 58.3% 87.1%	-0.5% 55.2% 27.7% 124.4% -74.5% -20.7% 8.6% 4.9% % Var -17.1% -26.6% 14.7% -21.0% -14.9% -16.7% 21.5% 12.1% -15.1%	% of FY Completed (Revenue): SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs Contractual Services Maint & Repairs Utilities Office Expenses Insurance Other Expenses TOTAL OPERATING EXPENSE	90.2% Budget 15-16 7,815,400 259,500 3,303,173 252,260 500 108,500 11,739,333 9,325,013 Budget 15-16 4,308,051 510,262 2,032,708 188,400 247,034 135,000 556,906 7,978,361 Operating Expense v. 443,650	7,510,034 71,304 2,044,338 60,593 108 13,646 9,700,023 8,668,113 Mar-16 2,755,659 633,933 912,401 63,040 148,982 103,847 43,688 4,661,550 Revenues Variance	% Collected 96.1% 27.5% 61.9% 24.0% 21.6% 12.6% 82.6% 93.0% % Spent 64.0% 124.2% 44.9% 33.5% 60.3% 76.9% 7.8% 58.4%	5.9% -62.7% -62.8% -66.2% -68.6% -77.6% -2.8% % Var -11.0% -49.2% -30.1% -41.5% -14.7% 1.9% -67.2% -16.6% 19.3%	8,251,490 134,500 3,389,000 69,800 170 250,200 12,095,160 9,118,030 Budget 16-17 4,577,182 596,329 1,825,353 180,300 292,742 150,000 511,138 8,133,044 Operating Expense v.	7,994,102 111,737 2,870,037 65,620 193,682 11,235,180 9,002,332 Mar-17 2,755,198 291,609 1,148,450 73,567 159,129 96,953 67,932 4,592,839 Revenues Variance	% Collected 96.9% 83.1% 84.7% 94.0% 0.0% 77.4% 92.9% 98.7% % Spent 60.2% 48.9% 62.9% 40.8% 54.4% 64.6% 13.3% 56.5%	6.7° -7.1° -5.5° -7.8° -7.1° -7.1° -7.5° -7.1°
REVENUES: Rate & Service Charges Impact Fees Connection Fees Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs Contractual Services Maint & Repairs Utilities Office Expenses Insurance Other Expenses TOTAL OPERATING EXPENSE	27,713,597 2,500,000 1,250,000 526,500 25,000 96,800 32,111,897 19,186,609 Budget 15-16 7,236,071 1,495,491 2,882,321 2,108,520 1,037,275 195,000 1,025,906 15,980,584 Operating Expense v. 702,940 16,683,524	Mar-16 20,549,530 3,073,053 1,284,225 554,546 23,024 85,212 25,569,590 14,677,571 Mar-16 4,849,809 767,121 2,008,756 1,264,367 625,671 138,463 119,263 9,773,450 Revenues Variance-462,970	% Collected 74.1% 122.9% 102.7% 105.3% 92.1% 88.0% 79.6% 76.5% % Spent 67.0% 60.0% 60.3% 71.0% 11.6% 61.2% 65.9% 61.4%	-0.9% 47.9% 27.7% 30.3% 17.1% 13.0% 4.6% 1.5% % Var -8.0% -23.7% -15.0% -14.7% -4.0% -63.4% 15.3% -9.1%	28,292,139 3,500,000 1,750,000 628,500 20,000 309,155 34,499,794 21,407,325 Budget 16-17 8,289,241 1,507,215 2,841,184 2,261,720 1,216,397 215,000 1,264,483 17,595,240 Operating Expense v. 1,004,180	21,077,139 4,556,580 1,797,900 1,253,108 90 168,018 28,852,835 17,101,903 Mar-17 4,802,161 729,354 2,549,788 1,218,273 656,578 129,271 179,725 10,265,150 Revenues Variance 874,841 11,139,991	% Collected 74.5% 130.2% 102.7% 199.4% 0.5% 54.3% 83.6% 79.9% % Spent 57.9% 48.4% 89.7% 53.9% 54.0% 60.1% 14.2% 58.3% 87.1%	-0.5% 55.2% 27.7% 124.4% -74.5% -20.7% 8.6% 4.9% % Var -17.1% -26.6% 14.7% -21.0% -14.9% -60.8% -16.7% 21.5%	SOLID WASTE REVENUES: Landfill User Fee Revenue Salvage Revenue Tipping Fees Total Other Revenues NON-OPERATING REVENUES: Interest Income Gain(Loss) on Sale of Assets TOTAL REVENUES TOTAL AVAILABLE REVENUE (After R&R Transfers) EXPENDITURES: Personnel Costs Contractual Services Maint & Repairs Utilities Office Expenses Insurance Other Expenses TOTAL OPERATING EXPENSE	90.2% Budget 15-16 7,815,400 259,500 3,303,173 252,260 500 108,500 11,739,333 9,325,013 Budget 15-16 4,308,051 510,262 2,032,708 188,400 247,034 135,000 556,906 7,978,361 Operating Expense v. 443,650	7,510,034 71,304 2,044,338 60,593 108 13,646 9,700,023 8,668,113 Mar-16 2,755,659 633,933 912,401 63,040 148,982 103,847 43,688 4,661,550 Revenues Variance 493,803 5,155,353	% Collected 96.1% 27.5% 61.9% 24.0% 21.6% 82.6% 93.0% % Spent 64.0% 124.2% 44.9% 33.5% 60.3% 76.9% 78.8% 58.4%	5.9% -62.7% -62.8% -66.2% -68.6% -77.6% -2.8% % Var -11.0% -49.2% -30.1% -41.5% -14.7% -19.% -67.2% -16.6% 19.3% 36.3%	8,251,490 134,500 3,389,000 69,800 170 250,200 12,095,160 9,118,030 Budget 16-17 4,577,182 596,329 1,825,353 180,300 292,742 150,000 511,138 8,133,044 Operating Expense v. 984,960	7,994,102 111,737 2,870,037 65,620 193,682 11,235,180 9,002,332 Mar-17 2,755,198 291,609 1,148,450 73,567 159,129 96,953 67,932 4,592,839 Revenues Variance 566,208 5,159,047	% Collected 96.9% 83.1% 84.7% 94.0% 0.0% 77.4% 92.9% 98.7% % Spent 60.2% 48.9% 62.9% 40.8% 54.4% 64.6% 13.3% 56.5% 57.5%	6.7 -7.1 -5.5 3.8 -90.2 -12.8 2.7 8.5 *\frac{Var}{-14.8} -26.1 -12.1 -34.2 -20.6 -10.4 -61.7 -18.5 -27.1

BCWS Op Cash Flows Statemen	nt-Mar 2017							
% of Fiscal Year Completed:	75.0%	PRIOR Y	EAR		CUR	RENT YI	EAR	
ALL FUNDS	Budget 15-16	Mar-16	% Collected	% Var	Budget 16-17	Mar-17	% Collected	% Var
REVENUES:								
Rate, Service, User Fees & Charges	45,007,952	34,933,352	77.6%	2.6%	46,059,733	36,570,328	79.4%	4.4%
Impact Fees	3,850,000	4,444,194	115.4%	40.4%	5,390,000	6,347,848	117.8%	42.8%
Connection Fees	2,300,000	2,376,997	103.3%	28.3%	3,220,000	3,073,867	95.5%	20.5%
Salvage & Tipping Fees	3,562,673	2,115,642	59.4%	-15.6%	3,523,500	2,981,774	84.6%	9.6%
Other Revenues	963,760	815,383	84.6%	9.6%	975,300	2,339,594	239.9%	164.9%
NON-OPERATING REVENUES:								
Interest Income	25,500	23,132	90.7%	15.7%	20,170	90	0.4%	-74.6%
Gain(Loss) on Sale of Assets	214,475	120,255	56.1%	-18.9%	633,578	361,700	57.1%	-17.9%
TOTAL REVENUES	55,924,360	44,828,955	80.2%	5.2%	59,822,281	51,675,202	86.4%	11.4%
(Transfer to R&R)	(22,417,609)	(18,369,903)	81.9%		(21,748,185)	(19,666,487)	90.4%	
TOTAL AVAILABLE REVENUE	33,506,751	26,459,052	79.0%	4.0%	38,074,096	32,008,715	84.1%	9.1%
	Note: \$22.4MN	1 includes Debt S	Service of \$1	5.4MM+	Note: \$21.7MM	includes Debt S	Service of \$1	5.2MM+
EXPENDITURES:	Budget 15-16	Mar-16	% Spent	% Var	Budget 16-17	Mar-17	% Spent	% Var
Personnel Costs	14,916,274	9,761,585	65.4%	-9.6%	16,466,473	9,812,389	59.6%	-15.4%
Contractual Services	2,514,154	1,617,634	64.3%	-10.7%	2,621,297	1,214,496	46.3%	-28.7%
Maint & Repairs	5,595,639	3,252,276	58.1%	-16.9%	5,281,457	3,970,805	75.2%	0.2%
Utilities	3,967,718	2,491,229	62.8%	-12.2%	4,442,838	2,819,313	63.5%	-11.5%
Office Expenses	2,182,802	1,574,665	72.1%	-2.9%	2,487,040	1,769,684	71.2%	-3.8%
Insurance	465,000	346,157	74.4%	-0.6%	515,000	323,178	62.8%	-12.2%
Other Expenses	1,937,863	194,653	10.0%	-65.0%	1,935,122	275,756	14.3%	-60.7%
TOTAL OPERATING EXPENSE	31,579,450	19,238,199	60.9%	-14.1%	33,749,227	20,185,621	59.8%	-15.2%
	Operating Expense	. Revenues Variance	>>>	18.0%	Operating Expense v. I	Revenues Variance	>>>	24.3%
Cap Equipment	1,927,300	1,334,558	69.2%	-5.8%	2,924,400	2,040,890	69.8%	-5.2%
TOTAL OP & NON-OP EXPENSE	33,506,750	20,572,757	61.4%	-13.6%	36,673,627	22,226,510	60.6%	-14.4%
	TOTAL Expense v. R	evenues Variance	>>>	17.6%	TOTAL Expense v. Rev	venues Variance	>>>	23.5%

FY16-17 BCWS Monthly Financial Report - WATER FUND

% of Year Completed:	75.0%		
	BUDGET	ACTUAL	% USED
Operating Revenue	\$ 13,153,104	\$ 11,587,187	88.1%
Non-Operating Revenue	\$ 74,223	\$ -	0.0%
(Transfer to R&R)	\$ (7,078,586)	\$ (5,682,708)	80.3%
Total Revenue	\$ 6,148,741	\$ 5,904,480	96.0%
Operating Expense	\$ 8,020,943	\$ 5,327,631	66.4%
Non-Operating Expense	\$ 935,260	\$ 599,841	64.1%
Total Expense	\$ 8,956,203	\$ 5,927,472	66.2%
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Budget Report for month of: Mar-17							
OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED				
Rate & Serv Charges, User Fees	\$ 9,516,104	\$ 7,499,086	78.8%				
Impact Fees	\$ 1,890,000	\$ 1,791,268	94.8%				
Connection Fees	\$ 1,470,000	\$ 1,275,967	86.8%				
Other Revenues	\$ 277,000	\$ 1,020,866	368.5%				
Total Operating Revenue	\$ 13,153,104	\$ 11,587,187	88.1%				

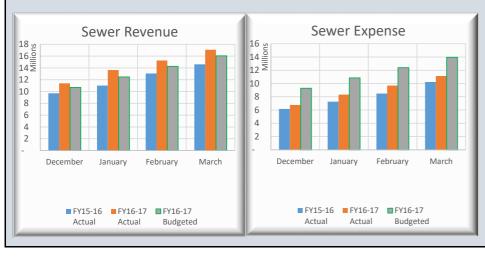
NON-OPERATING REVENUE	BUDGET		ACTUAL	% COLLECTED
Interest Income	\$	-	\$ -	
Gain(Loss) on Sale of Assets	\$	74,223	\$ -	0.0%
Total Non-Operating Revenue	\$	74,223	\$ -	0.0%

OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Personnel	\$ 3,600,050	\$ 2,255,030	62.6%
Contractual Services	\$ 517,753	\$ 193,532	37.4%
Maintenance & Repairs	\$ 614,920	\$ 272,568	44.3%
Utilities	\$ 2,000,818	\$ 1,527,472	76.3%
Office Expenses	\$ 977,901	\$ 953,977	97.6%
Insurance	\$ 150,000	\$ 96,953	64.6%
Other Expenses	\$ 159,501	\$ 28,098	17.6%
Total Operating Expense	\$ 8,020,943	\$ 5,327,631	66.4%

NON-OPERATING EXPENSE	BUDGET	1	ACTUAL	% SPENT
Capital Equipment	\$ 935,260	\$	599,841	64.1%
Total Non-Operating Expense	\$ 935,260	\$	599,841	64.1%

FY16-17 BCWS Monthly Financial Report - SEWER FUND

% of Year Completed:	75.0%		
	BUDGET	ACTUAL	% USED
Operating Revenue	\$ 34,170,639	\$ 28,684,727	83.9%
Non-Operating Revenue	\$ 329,155	\$ 168,108	51.1%
(Transfer to R&R)	\$ (13,092,469)	\$ (11,750,932)	89.8%
Total Revenue	\$ 21,407,325	\$ 17,101,903	79.9%
Operating Expense	\$ 17,595,240	\$ 10,265,150	58.3%
Non-Operating Expense	\$ 1,004,180	\$ 874,841	87.1%
Total Expense	\$ 18,599,420	\$ 11,139,991	59.9%
	<u> </u>		<u> </u>



Budget Report for month of: Mar-17								
OPERATING REVENUE		BUDGET		ACTUAL	% COLLECTED			
Rate & Serv Charges, User Fees	\$	28,292,139	\$	21,077,139	74.5%			
Impact Fees	\$	3,500,000	\$	4,556,580	130.2%			
Connection Fees	\$	1,750,000	\$	1,797,900	102.7%			
Other Revenues	\$	628,500	\$	1,253,108	199.4%			
Total Operating Revenue	\$	34,170,639	\$	28,684,727	83.9%			

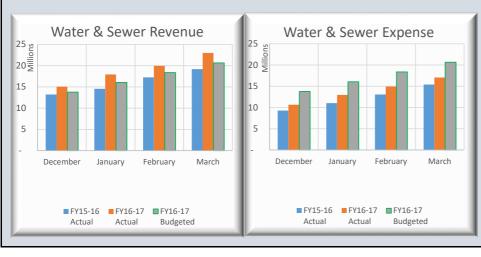
NON-OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Interest Income	\$ 20,000	\$ 90	0.5%
Gain(Loss) on Sale of Assets	\$ 309,155	\$ 168,018	54.3%
Total Non-Operating Revenue	\$ 329,155	\$ 168,108	51.1%

OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Personnel	\$ 8,289,241	\$ 4,802,161	57.9%
Contractual Services	\$ 1,507,215	\$ 729,354	48.4%
Maintenance & Repairs	\$ 2,841,184	\$ 2,549,788	89.7%
Utilities	\$ 2,261,720	\$ 1,218,273	53.9%
Office Expenses	\$ 1,216,397	\$ 656,578	54.0%
Insurance	\$ 215,000	\$ 129,271	60.1%
Other Expenses	\$ 1,264,483	\$ 179,725	14.2%
Total Operating Expense	\$ 17,595,240	\$ 10,265,150	58.3%

NON-OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Capital Equipment	\$ 1,004,180	\$ 874,841	87.1%
Total Non-Operating Expense	\$ 1,004,180	\$ 874,841	87.1%

FY16-17 BCWS Monthly Financial Report - WATER & SEWER FUND

% of Year Completed:	75.0%		
	BUDGET	ACTUAL	% USED
Operating Revenue	\$ 47,323,743	\$ 40,271,914	85.1%
Non-Operating Revenue	\$ 403,378	\$ 168,108	41.7%
(Transfer to R&R)	\$ (20,171,055)	\$ (17,433,639)	86.4%
Total Revenue	\$ 27,556,066	\$ 23,006,383	83.5%
Operating Expense	\$ 25,616,183	\$ 15,592,782	60.9%
Non-Operating Expense	\$ 1,939,440	\$ 1,474,682	76.0%
Total Expense	\$ 27,555,623	\$ 17,067,463	61.9%



	Budget Report for month of: Mar-17					
OPERATING REVENUE		BUDGET		ACTUAL	% COLLECTED	
Rate & Serv Charges, User Fees	\$	37,808,243	\$	28,576,226	75.6%	
Impact Fees	\$	5,390,000	\$	6,347,848	117.8%	
Connection Fees	\$	3,220,000	\$	3,073,867	95.5%	
Other Revenues	\$	905,500	\$	2,273,973	251.1%	
Total Operating Revenue	\$	47,323,743	\$	40,271,914	85.1%	

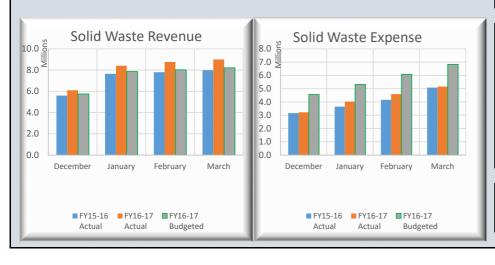
NON-OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Interest Income	\$ 20,000	\$ 90	0.5%
Gain(Loss) on Sale of Assets	\$ 383,378	\$ 168,018	43.8%
Total Non-Operating Revenue	\$ 403,378	\$ 168,108	41.7%

OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Personnel	\$ 11,889,291	\$ 7,057,191	59.4%
Contractual Services	\$ 2,024,968	\$ 922,887	45.6%
Maintenance & Repairs	\$ 3,456,104	\$ 2,822,355	81.7%
Utilities	\$ 4,262,538	\$ 2,745,745	64.4%
Office Expenses	\$ 2,194,298	\$ 1,610,555	73.4%
Insurance	\$ 365,000	\$ 226,225	62.0%
Other Expenses	\$ 1,423,984	\$ 207,824	14.6%
Total Operating Expense	\$ 25,616,183	\$ 15,592,782	60.9%

NON-OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Capital Equipment	\$ 1,939,440	\$ 1,474,682	76.0%
Total Non-Operating Expense	\$ 1,939,440	\$ 1,474,682	76.0%

FY16-17 BCWS Monthly Financial Report - SOLID WASTE FUND

% of Year Completed:	75.0%		
	BUDGET	ACTUAL	% USED
Operating Revenue	\$ 11,844,790	\$ 11,041,497	93.2%
Non-Operating Revenue	\$ 250,370	\$ 193,682	77.4%
(Transfer to R&R)	\$ (2,977,130)	\$ (2,232,848)	75.0%
Total Revenue	\$ 9,118,030	\$ 9,002,332	98.7%
Operating Expense	\$ 8,133,044	\$ 4,592,839	56.5%
Non-Operating Expense	\$ 984,960	\$ 566,208	57.5%
Total Expense	\$ 9,118,004	\$ 5,159,047	56.6%



	Budget Report for month of: Mar-17					
OPERATING REVENUE		BUDGET		ACTUAL	% COLLECTED	
Rate & Serv Charges, User Fees	\$	8,251,490	\$	7,994,102	96.9%	
Salvage Revenue	\$	134,500	\$	111,737	83.1%	
Tipping Fees	\$	3,389,000	\$	2,870,037	84.7%	
Other Revenues	\$	69,800	\$	65,620	94.0%	
Total Operating Revenue	\$	11,844,790	\$	11,041,497	93.2%	

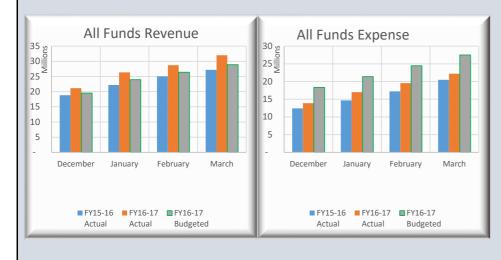
NON-OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Interest Income	\$ 170	\$ -	0.0%
Gain(Loss) on Sale of Assets	\$ 250,200	\$ 193,682	77.4%
Total Non-Operating Revenue	\$ 250,370	\$ 193,682	77.4%

OPERATING EXPENSE	BUDGET		ACTUAL	% SPENT
Personnel	\$ 4,577,182	\$	2,755,198	60.2%
Contractual Services	\$ 596,329	\$	291,609	48.9%
Maintenance & Repairs	\$ 1,825,353	\$	1,148,450	62.9%
Utilities	\$ 180,300	\$	73,567	40.8%
Office Expenses	\$ 292,742	\$	159,129	54.4%
Insurance	\$ 150,000	\$	96,953	64.6%
Other Expenses	\$ 511,138	\$	67,932	13.3%
Total Operating Expense	\$ 8,133,044	\$	4,592,839	56.5%

NON-OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Capital Equipment	\$ 984,960	\$ 566,208	57.5%
Total Non-Operating Expense	\$ 984,960	\$ 566,208	57.5%

FY16-17 BCWS Monthly Financial Report - ALL FUNDS

% of Year Completed:	75.0%		
	BUDGET	ACTUAL	% USED
Operating Revenue	\$ 59,168,533	\$ 51,313,411	86.7%
Non-Operating Revenue	\$ 653,748	\$ 361,791	55.3%
(Transfer to R&R)	\$ (23,148,185)	\$ (19,666,487)	85.0%
Total Revenue	\$ 36,674,096	\$ 32,008,715	87.3%
Operating Expense	\$ 33,749,227	\$ 20,185,621	59.8%
Non-Operating Expense	\$ 2,924,400	\$ 2,040,890	69.8%
Total Expense	\$ 36,673,627	\$ 22,226,510	60.6%



	Budget Report for month of: Mar-17						
OPERATING REVENUE		BUDGET		ACTUAL	% COLLECTED		
Rate & Service Charges	\$	46,059,733	\$	36,570,328	79.4%		
Impact Fees	\$	5,390,000	\$	6,347,848	117.8%		
Connection Fees	\$	3,220,000	\$	3,073,867	95.5%		
Salvage Revenue	\$	134,500	\$	111,737	83.1%		
Tipping Fees	\$	3,389,000	\$	2,870,037	84.7%		
Other Revenues	\$	975,300	\$	2,339,594	239.9%		
Total Operating Revenue	\$	59,168,533	\$	51,313,411	86.7%		

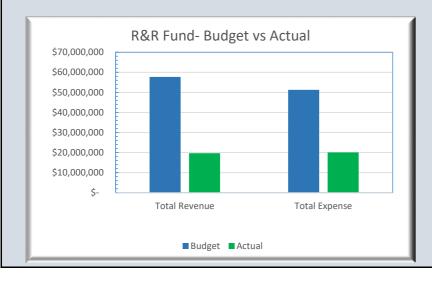
NON-OPERATING REVENUE	BUDGET		ACTUAL		% COLLECTED
Interest Income	\$	20,170	\$	90	0.4%
Gain(Loss) on Sale of Assets	\$	633,578	\$	361,700	57.1%
Total Non-Operating Revenue	\$	653,748	\$	361,791	55.3%

OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Personnel	\$ 16,466,473	\$ 9,812,389	59.6%
Contractual Services	\$ 2,621,297	\$ 1,214,496	46.3%
Maintenance & Repairs	\$ 5,281,457	\$ 3,970,805	75.2%
Utilities	\$ 4,442,838	\$ 2,819,313	63.5%
Office Expenses	\$ 2,487,040	\$ 1,769,684	71.2%
Insurance	\$ 515,000	\$ 323,178	62.8%
Other Expenses	\$ 1,935,122	\$ 275,756	14.3%
Total Operating Expense	\$ 33,749,227	\$ 20,185,621	59.8%

NON-OPERATING EXPENSE	BUDGET		ACTUAL		% SPENT
Capital Equipment	\$	2,924,400	\$	2,040,890	69.8%
Total Non-Operating Expense	\$	2,924,400	\$	2,040,890	69.8%

FY16-17 BCWS Monthly Financial Report - R&R FUND

% of Year Completed:	75.0%		
		ACTUAL	% Collected
Beginning Balance	\$ 34,550,070		
Budgeted Rev FY16-17	\$ 23,148,185	\$ 19,666,480	85.0%
Total Revenue	\$ 57,698,255	\$ 19,666,480	
Total Expense	\$ 51,311,009	\$ 20,056,035	39.1%



Budget Report for month of							
R&R Beginning Balance	07/01/16						
	\$ 34,550,070						
R&R Proj Current Balance	03/31/17						
	\$ 34,160,515						

REVENUE	BUDGET		PROJ ACTUAL		% COLLECTED
Trans fr Oper for Debt/Proj	\$	17,758,185	\$	13,318,632	75.0%
Trans Imp Fees fr Op Bud	\$	5,390,000	\$	6,347,848	117.8%
	\$	-			
Total Budgeted Revenue	\$	57,698,255	\$	19,666,480	34.1%

Mar-17

EXPENSE	BUDGET		PROJ ACTUAL		% SPENT
Project Expense	\$	35,112,500	\$	12,358,347	35.2%
Debt Principal	\$	8,701,043	\$	1,110,445	12.8%
Debt Interest	\$	7,497,465	\$	6,587,243	87.9%
Total Budgeted Expense	\$	51,311,009	\$	20,056,035	39.1%

^{***}Actuals are projected due to the timing of drawdowns and deposits to the R&R fund.***