

BCWS Op Cash Flows Statement-Nov 2016

% of Fiscal Year Completed: 41.7%

PRIOR YEAR

CURRENT YEAR

ALL FUNDS

Budget 15-16 Nov-15 % Collected % Var

Budget 16-17 Nov-16 % Collected % Var

REVENUES:

Rate, Service, User Fees & Charges	45,007,952	16,046,260	35.7%	-6.0%
Impact Fees	3,850,000	4,382,005	113.8%	72.2%
Connection Fees	2,300,000	1,911,140	83.1%	41.4%
Salvage & Tipping Fees	3,562,673	1,151,332	32.3%	-9.4%
Other Revenues	963,760	532,827	55.3%	13.6%
NON-OPERATING REVENUES:				
Interest Income	25,500	-	0.0%	-41.7%
Gain(Loss) on Sale of Assets	214,475	-	0.0%	-41.7%
TOTAL REVENUES	55,924,360	24,023,564	43.0%	1.3%

46,059,733	17,963,964	39.0%	-2.7%
5,390,000	4,540,506	84.2%	42.6%
3,220,000	1,987,675	61.7%	20.1%
3,523,500	1,562,421	44.3%	2.7%
975,300	970,542	99.5%	57.8%
20,170	41	0.2%	-41.5%
633,578	222,839	35.2%	-6.5%
59,822,281	27,247,988	45.5%	3.9%

(Transfer to R&R)

TOTAL AVAILABLE REVENUE (22,417,609) (12,118,510) 54.1% -6.1%

(21,748,185) (11,939,750) 54.9% -1.5%

Note: \$22.4MM includes Debt Service of \$15.4MM+

Note: \$21.7MM includes Debt Service of \$16.2MM+

EXPENDITURES:

Budget 15-16 Nov-15 % Spent % Var

Budget 16-17 Nov-16 % Spent % Var

Personnel Costs	14,916,274	4,984,557	33.4%	-8.2%
Contractual Services	2,514,154	810,509	32.2%	-9.4%
Maint & Repairs	5,595,639	1,535,260	27.4%	-14.2%
Utilities	3,967,718	1,378,287	34.7%	-6.9%
Office Expenses	2,182,802	141,475	6.5%	-35.2%
Insurance	465,000	48,347	10.4%	-31.3%
Other Expenses	1,937,863	81,547	4.2%	-37.5%
TOTAL OPERATING EXPENSE	31,579,450	8,979,982	28.4%	-13.2%
Operating Expense v. Revenues Variance----->>>				7.1%
Cap Equipment	1,927,300	388,016	20.1%	-21.5%
TOTAL OP & NON-OP EXPENSE	33,506,750	9,367,998	28.0%	-13.7%
TOTAL Expense v. Revenues Variance----->>>				7.6%

16,466,473	5,132,600	31.2%	-10.5%	
2,621,297	708,549	27.0%	-14.6%	
5,281,457	1,818,919	34.4%	-7.2%	
4,442,838	1,486,821	33.5%	-8.2%	
2,487,040	1,026,947	41.3%	-0.4%	
515,000	180,112	35.0%	-6.7%	
1,935,122	117,791	6.1%	-35.6%	
33,749,227	10,471,739	31.0%	-10.6%	
Operating Expense v. Revenues Variance----->>>				9.2%
2,924,400	884,582	30.2%	-11.4%	
36,673,627	11,356,320	31.0%	-10.7%	
TOTAL Expense v. Revenues Variance----->>>				9.2%

FY16-17 BCWS Monthly Financial Report - WATER FUND

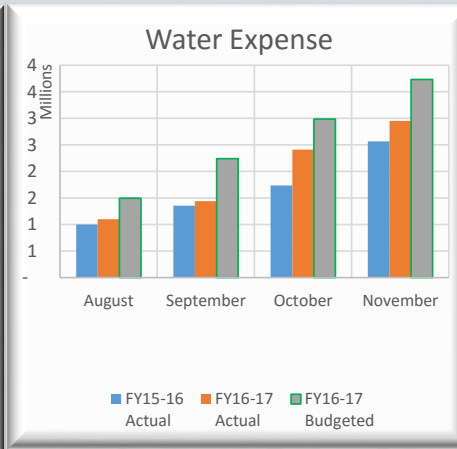
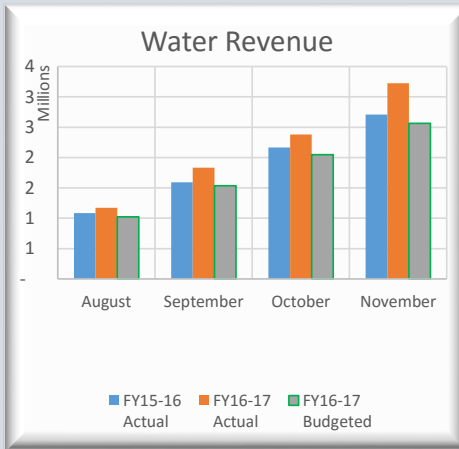
% of Year Completed: 41.7%

	BUDGET	ACTUAL	% USED
Operating Revenue	\$ 13,153,104	\$ 6,654,449	50.6%
Non-Operating Revenue	\$ 74,223	\$ 394	0.5%
(Transfer to R&R)	\$ (7,078,586)	\$ (3,427,981)	48.4%
Total Revenue	\$ 6,148,741	\$ 3,226,861	52.5%
Operating Expense	\$ 8,020,943	\$ 2,846,862	35.5%
Non-Operating Expense	\$ 935,260	\$ 104,025	11.1%
Total Expense	\$ 8,956,203	\$ 2,950,887	32.9%

Budget Report for month of: Nov-16

OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Rate & Serv Charges, User Fees	\$ 9,516,104	\$ 4,443,582	46.7%
Impact Fees	\$ 1,890,000	\$ 1,266,070	67.0%
Connection Fees	\$ 1,470,000	\$ 821,000	55.9%
Other Revenues	\$ 277,000	\$ 123,797	44.7%
Total Operating Revenue	\$ 13,153,104	\$ 6,654,449	50.6%

NON-OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Interest Income	\$ -	\$ 394	
Gain(Loss) on Sale of Assets	\$ 74,223	\$ -	0.0%
Total Non-Operating Revenue	\$ 74,223	\$ 394	0.5%



OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Personnel	\$ 3,600,050	\$ 1,156,997	32.1%
Contractual Services	\$ 517,753	\$ 117,411	22.7%
Maintenance & Repairs	\$ 614,920	\$ 104,727	17.0%
Utilities	\$ 2,000,818	\$ 858,283	42.9%
Office Expenses	\$ 977,901	\$ 547,990	56.0%
Insurance	\$ 150,000	\$ 54,034	36.0%
Other Expenses	\$ 159,501	\$ 7,420	4.7%
Total Operating Expense	\$ 8,020,943	\$ 2,846,862	35.5%

NON-OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Capital Equipment	\$ 935,260	\$ 104,025	11.1%
Total Non-Operating Expense	\$ 935,260	\$ 104,025	11.1%

FY16-17 BCWS Monthly Financial Report - SEWER FUND

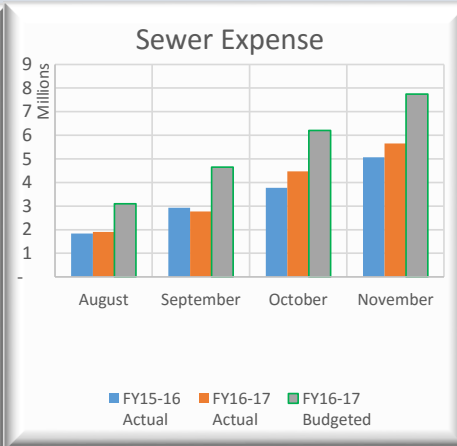
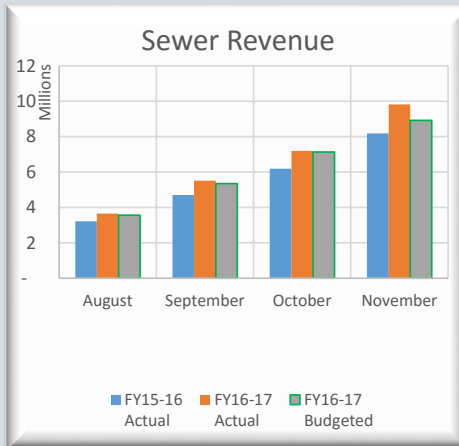
% of Year Completed: 41.7%

	BUDGET	ACTUAL	% USED
Operating Revenue	\$ 34,170,639	\$ 17,003,882	49.8%
Non-Operating Revenue	\$ 329,155	\$ 90,580	27.5%
(Transfer to R&R)	\$ (13,092,469)	\$ (7,271,298)	55.5%
Total Revenue	\$ 21,407,325	\$ 9,823,164	45.9%
Operating Expense	\$ 17,595,240	\$ 5,300,438	30.1%
Non-Operating Expense	\$ 1,004,180	\$ 347,890	34.6%
Total Expense	\$ 18,599,420	\$ 5,648,328	30.4%

Budget Report for month of: Nov-16

OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Rate & Serv Charges, User Fees	\$ 28,292,139	\$ 11,740,226	41.5%
Impact Fees	\$ 3,500,000	\$ 3,274,436	93.6%
Connection Fees	\$ 1,750,000	\$ 1,166,675	66.7%
Other Revenues	\$ 628,500	\$ 822,545	130.9%
Total Operating Revenue	\$ 34,170,639	\$ 17,003,882	49.8%

NON-OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Interest Income	\$ 20,000	\$ 41	0.2%
Gain(Loss) on Sale of Assets	\$ 309,155	\$ 90,539	29.3%
Total Non-Operating Revenue	\$ 329,155	\$ 90,580	27.5%



OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Personnel	\$ 8,289,241	\$ 2,521,578	30.4%
Contractual Services	\$ 1,507,215	\$ 422,135	28.0%
Maintenance & Repairs	\$ 2,841,184	\$ 1,217,023	42.8%
Utilities	\$ 2,261,720	\$ 595,808	26.3%
Office Expenses	\$ 1,216,397	\$ 386,378	31.8%
Insurance	\$ 215,000	\$ 72,045	33.5%
Other Expenses	\$ 1,264,483	\$ 85,470	6.8%
Total Operating Expense	\$ 17,595,240	\$ 5,300,438	30.1%

NON-OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Capital Equipment	\$ 1,004,180	\$ 347,890	34.6%
Total Non-Operating Expense	\$ 1,004,180	\$ 347,890	34.6%

FY16-17 BCWS Monthly Financial Report - WATER & SEWER FUND

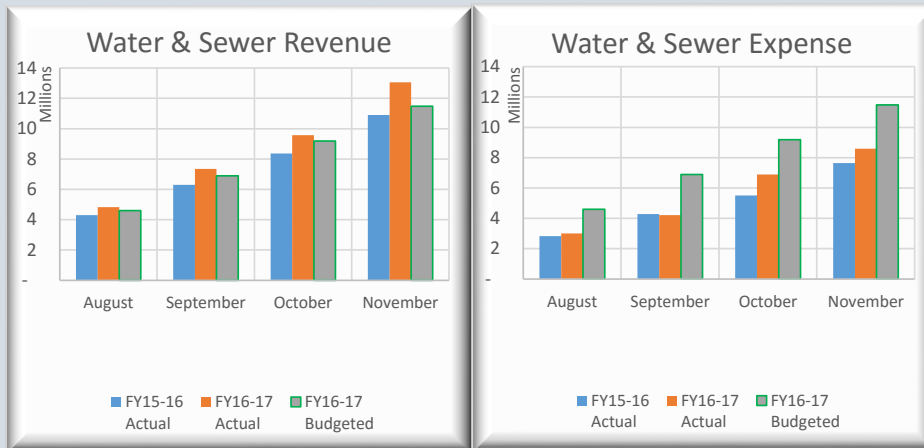
% of Year Completed: 41.7%

	BUDGET	ACTUAL	% USED
Operating Revenue	\$ 47,323,743	\$ 23,658,331	50.0%
Non-Operating Revenue	\$ 403,378	\$ 90,974	22.6%
(Transfer to R&R)	\$ (20,171,055)	\$ (10,699,279)	53.0%
Total Revenue	\$ 27,556,066	\$ 13,050,026	47.4%
Operating Expense	\$ 25,616,183	\$ 8,147,299	31.8%
Non-Operating Expense	\$ 1,939,440	\$ 451,915	23.3%
Total Expense	\$ 27,555,623	\$ 8,599,215	31.2%

Budget Report for month of: Nov-16

OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Rate & Serv Charges, User Fees	\$ 37,808,243	\$ 16,183,807	42.8%
Impact Fees	\$ 5,390,000	\$ 4,540,506	84.2%
Connection Fees	\$ 3,220,000	\$ 1,987,675	61.7%
Other Revenues	\$ 905,500	\$ 946,342	104.5%
Total Operating Revenue	\$ 47,323,743	\$ 23,658,331	50.0%

NON-OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Interest Income	\$ 20,000	\$ 435	2.2%
Gain(Loss) on Sale of Assets	\$ 383,378	\$ 90,539	23.6%
Total Non-Operating Revenue	\$ 403,378	\$ 90,974	22.6%



OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Personnel	\$ 11,889,291	\$ 3,678,575	30.9%
Contractual Services	\$ 2,024,968	\$ 539,546	26.6%
Maintenance & Repairs	\$ 3,456,104	\$ 1,321,750	38.2%
Utilities	\$ 4,262,538	\$ 1,454,091	34.1%
Office Expenses	\$ 2,194,298	\$ 934,368	42.6%
Insurance	\$ 365,000	\$ 126,078	34.5%
Other Expenses	\$ 1,423,984	\$ 92,891	6.5%
Total Operating Expense	\$ 25,616,183	\$ 8,147,299	31.8%

NON-OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Capital Equipment	\$ 1,939,440	\$ 451,915	23.3%
Total Non-Operating Expense	\$ 1,939,440	\$ 451,915	23.3%

FY16-17 BCWS Monthly Financial Report - SOLID WASTE FUND

% of Year Completed: 41.7%

	BUDGET	ACTUAL	% USED
Operating Revenue	\$ 11,844,790	\$ 3,366,777	28.4%
Non-Operating Revenue	\$ 250,370	\$ 132,300	52.8%
(Transfer to R&R)	\$ (2,977,130)	\$ (1,240,471)	41.7%
Total Revenue	\$ 9,118,030	\$ 2,258,607	24.8%
Operating Expense	\$ 8,133,044	\$ 2,324,439	28.6%
Non-Operating Expense	\$ 984,960	\$ 432,666	43.9%
Total Expense	\$ 9,118,004	\$ 2,757,105	30.2%

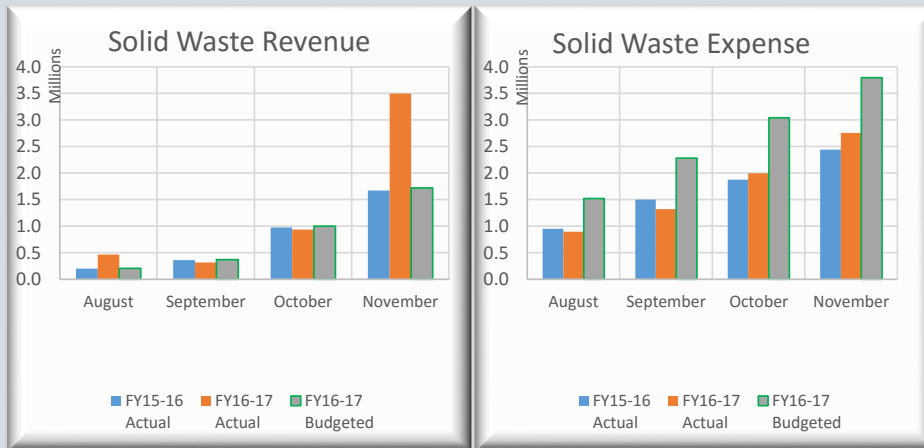
Budget Report for month of: Nov-16

OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Rate & Serv Charges, User Fees	\$ 8,251,490	\$ 1,780,157	21.6%
Salvage Revenue	\$ 134,500	\$ 59,539	44.3%
Tipping Fees	\$ 3,389,000	\$ 1,502,881	44.3%
Other Revenues	\$ 69,800	\$ 24,200	34.7%
Total Operating Revenue	\$ 11,844,790	\$ 3,366,777	28.4%

NON-OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Interest Income	\$ 170	\$ -	0.0%
Gain(Loss) on Sale of Assets	\$ 250,200	\$ 132,300	52.9%
Total Non-Operating Revenue	\$ 250,370	\$ 132,300	52.8%

OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Personnel	\$ 4,577,182	\$ 1,454,025	31.8%
Contractual Services	\$ 596,329	\$ 169,003	28.3%
Maintenance & Repairs	\$ 1,825,353	\$ 497,169	27.2%
Utilities	\$ 180,300	\$ 32,730	18.2%
Office Expenses	\$ 292,742	\$ 92,579	31.6%
Insurance	\$ 150,000	\$ 54,034	36.0%
Other Expenses	\$ 511,138	\$ 24,900	4.9%
Total Operating Expense	\$ 8,133,044	\$ 2,324,439	28.6%

NON-OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Capital Equipment	\$ 984,960	\$ 432,666	43.9%
Total Non-Operating Expense	\$ 984,960	\$ 432,666	43.9%



FY16-17 BCWS Monthly Financial Report - ALL FUNDS

% of Year Completed: 41.7%

	BUDGET	ACTUAL	% USED
Operating Revenue	\$ 59,168,533	\$ 27,025,108	45.7%
Non-Operating Revenue	\$ 653,748	\$ 223,274	34.2%
(Transfer to R&R)	\$ (23,148,185)	\$ (11,939,750)	51.6%
Total Revenue	\$ 36,674,096	\$ 15,308,632	41.7%
Operating Expense	\$ 33,749,227	\$ 10,471,739	31.0%
Non-Operating Expense	\$ 2,924,400	\$ 884,582	30.2%
Total Expense	\$ 36,673,627	\$ 11,356,320	31.0%

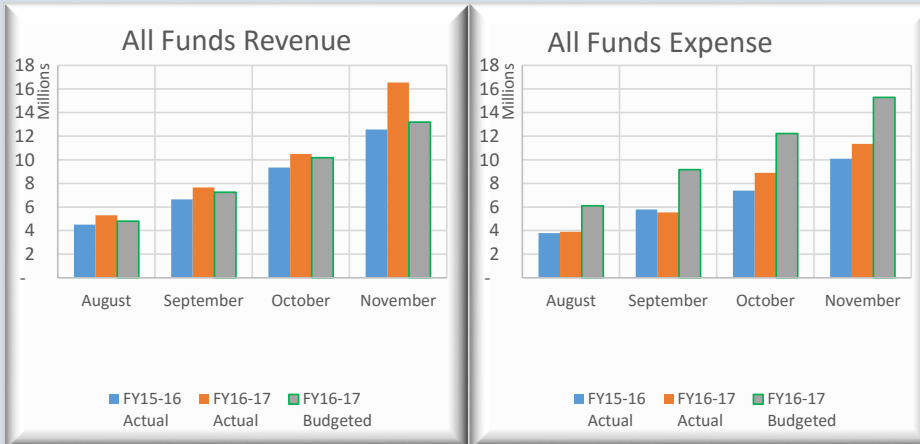
Budget Report for month of: Nov-16

OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Rate & Service Charges	\$ 46,059,733	\$ 17,963,964	39.0%
Impact Fees	\$ 5,390,000	\$ 4,540,506	84.2%
Connection Fees	\$ 3,220,000	\$ 1,987,675	61.7%
Salvage Revenue	\$ 134,500	\$ 59,539	44.3%
Tipping Fees	\$ 3,389,000	\$ 1,502,881	44.3%
Other Revenues	\$ 975,300	\$ 970,542	99.5%
Total Operating Revenue	\$ 59,168,533	\$ 27,025,108	45.7%

NON-OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Interest Income	\$ 20,170	\$ 435	2.2%
Gain(Loss) on Sale of Assets	\$ 633,578	\$ 222,839	35.2%
Total Non-Operating Revenue	\$ 653,748	\$ 223,274	34.2%

OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Personnel	\$ 16,466,473	\$ 5,132,600	31.2%
Contractual Services	\$ 2,621,297	\$ 708,549	27.0%
Maintenance & Repairs	\$ 5,281,457	\$ 1,818,919	34.4%
Utilities	\$ 4,442,838	\$ 1,486,821	33.5%
Office Expenses	\$ 2,487,040	\$ 1,026,947	41.3%
Insurance	\$ 515,000	\$ 180,112	35.0%
Other Expenses	\$ 1,935,122	\$ 117,791	6.1%
Total Operating Expense	\$ 33,749,227	\$ 10,471,739	31.0%

NON-OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Capital Equipment	\$ 2,924,400	\$ 884,582	30.2%
Total Non-Operating Expense	\$ 2,924,400	\$ 884,582	30.2%



FY16-17 BCWS Monthly Financial Report - R&R FUND

% of Year Completed: 41.7%

	ACTUAL		% Collected
Beginning Balance	\$ 34,550,070		
Budgeted Rev FY16-17	\$ 23,148,185	\$ 11,939,746	51.6%
Total Revenue	\$ 57,698,255	\$ 11,939,746	
Total Expense	\$ 51,311,009	\$ 6,995,608	13.6%

Budget Report for month of: Nov-16

R&R Beginning Balance	07/01/16
	\$ 34,550,070
R&R Current Balance	11/30/16
	\$ 39,494,208

REVENUE	BUDGET	ACTUAL	% COLLECTED
Trans fr Oper for Debt/Proj	\$ 17,758,185	\$ 7,399,240	41.7%
Trans Imp Fees fr Op Bud	\$ 5,390,000	\$ 4,540,506	84.2%
	\$ -		
Total Budgeted Revenue	\$ 57,698,255	\$ 11,939,746	20.7%

EXPENSE	BUDGET	ACTUAL	% SPENT
Project Expense	\$ 35,112,500	\$ 5,118,306	14.6%
Debt Principal	\$ 8,701,043	\$ 1,877,302	21.6%
Debt Interest	\$ 7,497,465	\$ -	0.0%
Total Budgeted Expense	\$ 51,311,009	\$ 6,995,608	13.6%

R&R Fund- Budget vs Actual

